

CONTENTS

List of Figures.....	v
List of Tables	vi
List of Maps	vii
Preface	x
How This Book Is Organized	x
Acknowledgements.....	xi
About the Author	xii
Introduction.....	2
Estimate Classification.....	2
Construction Labor.....	3
Productivity Basis	4
Estimating Construction Labor Productivity.....	6
USGC Manhours.....	7
Typical Construction Manpower Loading	8
Estimated Construction Productivity Form	10
Case Studies.....	12
Case Study: Three Labor Markets	12
Case Study: Foreign Workforce	15
Estimating Productivity Change During Ramadam.....	15
Case Study: Petrochemical Plant.....	18
Case Study: Offshore Platform	20
Case Study: High-Rise Building.....	22
Construction Labor Productivity Tables	24
Location Indexes	35
Productivity Adjustment Factors.....	39
Other Productivity Factors	42
Fps - Project Size	43
Fsh - Construction Schedule.....	44
Fsr - Additional Safety Requirements.....	45
Fop - Work in Operating Areas	46
Fhe - Working Height	47
Fes - Excessive Security Requirements.....	48
Fth - Climate – Temperature/Humidity.....	49
Climate - Heat Index.....	50
Fra - Climate - Precipitation.....	52
Fwc – Climate - Wind Chill	54
Fwn - Climate - Wind	56
Ftv - Travel Time to Construction Site.....	57

WORLDWIDE CONSTRUCTION LABOR PRODUCTIVITY

Fec – Level of Construction Activity	58
Fbk - Contractor Backlog	59
Fws - Workforce Supervision	60
Fwk - Work Week	61
Fsd - Shifts Per Day	63
Fpb - Workforce Pay Basis	64
Far - Laydown Area Access	65
Fca - Workforce Catering	66
Fac - Workforce Accommodation.....	67
Faw - Workforce Congestion	68
Fcv - Crew Loading	69
Fsu - Subcontract Labor	70
Fun - Workforce Organization	71
Fwx - Workforce Experience	72
Fcp - Learning Curve – Process Plants	73
Fcb - Learning Curve – High-Rise Buildings	74
Fwm - Workforce Morale.....	75
Fwt - Workforce Turnover	75
Fch - Post Construction Start Change Orders.....	77
Fss - Post Construction Start Stretched Schedule	77
Appendix - Maps	78
Glossary	173
Index.....	183

LIST OF FIGURES

Figure 1 – Typical Manpower Loading (percent of maximum) for Process Plant _____	8
Figure 2 – Typical Manpower Loading (percent of total) for Process Plant _____	8
Figure 3 – Typical Manpower Loading (percent of maximum) for High-Rise Bldg _____	9
Figure 4 – Typical Manpower Loading (percent of total) for High-Rise Building _____	9
Figure 5 - Estimated Direct Construction Field Labor Productivity Form _____	10
Figure 6 - Completed Productivity Form – Case Study: Three Labor Markets _____	13
Figure 7 - Completed Productivity Form – Case Study: Foreign Workforce _____	15
Figure 8 - Completed Productivity Form – Case Study: Petrochemical Plant _____	19
Figure 9 - Completed Productivity Form – Case Study: Offshore Platform _____	21
Figure 10 - Completed Productivity Form – Case Study: High-Rise Building _____	23
Figure 11 - Fps - Project Size Adjustment Factor _____	43
Figure 12 - Fsh - Construction Schedule Adjustment Factor _____	44
Figure 13 - Fsr - Additional Safety Requirement Adjustment Factor _____	45
Figure 14 - Fop – Operating Area Work Adjustment Factor _____	46
Figure 15 - Fhe – Working Height Adjustment Factor _____	47
Figure 16 - Fes – Excessive Security Adjustment Factor _____	48
Figure 17 - Fth – Climate - Temperature/Humidity Adjustment Factor _____	49
Figure 18 - Fra – Climate - Precipitation Adjustment Factor _____	53
Figure 19 - Fwc – Climate - Wind Chill Adjustment Factor _____	55
Figure 20 - Fwn – Climate - Wind Adjustment Factor _____	56
Figure 21 - Ftv – Travel Time to Construction Site Adjustment Factor _____	57
Figure 22 - Fec - Construction Activity Adjustment Factor _____	58
Figure 23 - Fbk - Contractor Backlog Adjustment Factor _____	59
Figure 24 - Fws – Workforce Supervision Adjustment Factor _____	60
Figure 25 - Fwk – Work Week Adjustment Factor _____	61
Figure 26 - Fsd – Shifts per Day Adjustment Factor _____	63
Figure 27 - Fpb - Workforce Pay Basis Adjustment Factor _____	64
Figure 28 - Far – Laydown Area Access Adjustment Factor _____	65
Figure 29 - Fca – Workforce Catering Adjustment Factor _____	66
Figure 30 - Fac – Workforce Accommodation Adjustment Factor _____	67
Figure 31 - Faw – Workforce Congestion Adjustment Factor _____	68
Figure 32 - Fcv - Crew Loading Adjustment Factor _____	69
Figure 33 - Fsu - Subcontract Labor Adjustment Factor _____	70
Figure 34 - Fun - Workforce Organization Adjustment Factor _____	71
Figure 35 - Fwx - Workforce Experience Adjustment Factor _____	72
Figure 36 - Fcp - Process Trains Learning Curve Adjustment Factor _____	73
Figure 37 - Fcb - Multistory Building Learning Curve Adjustment Factor _____	74
Figure 38 - Fwm - Workforce Morale Adjustment Factor _____	75
Figure 39 - Fwt – Workforce Turnover Adjustment Factor _____	76
Figure 40 - Fch – Post Construction Start Change Orders Adjustment Factor _____	77
Figure 41 - Fss – Post Construction Start Stretched Schedule Adjustment Factor _____	77

LIST OF TABLES

Table 1 - US Construction Labor Productivity (Alabama to Indiana)	25
Table 2 - US Construction Labor Productivity (Iowa to Ohio)	27
Table 3 - US Construction Labor Productivity (Ohio - Cincinnati to Wyoming)	28
Table 4 - Productivity (Afghanistan to Canada – Eastern)	29
Table 5 - Productivity (Canada – Edmonton, Alberta to Egypt)	30
Table 6 - Productivity (El Salvador to Italy)	31
Table 7 - Productivity (Italy – Bari to Republic of Georgia)	32
Table 8 - Productivity (Romania to United Kingdom - London)	33
Table 9 - Productivity (United Kingdom - Manchester to Zimbabwe)	34
Table 10 - Indexes (Afghanistan to Egypt)	36
Table 11 - Indexes (El Salvador to Mozambique)	37
Table 12 - Indexes (Myanmar to Manchester to Zimbabwe)	38
Table 13 – Productivity Factor Adjustment Ranges	41
Table 14 – Miscellaneous Productivity Factor Adjustments	42
Table 15 - Heat Index	50
Table 16 - Low Humidity Heat Index	51
Table 17 – Precipitation Anecdotal Descriptions	52
Table 18 – Wind Chill Temperature	54
Table 19 – Snowfall Rate Anecdotal Descriptions	55